Dairy Council of California STATEMENTS OF NET POSITION June 30, 2021 and 2020

ASSETS

Cash and Checking \$4,025,962 \$3,674,220 Investments - Short Term 866,647 1,014,174 Industry Assessments Receivable 1,288,887 1,245,845 Materials Sales Receivable 185 0 Accrued Interest Receivable 8,807 11,472 Prepaid Expenses 74,868 30,368 Materials Inventory 407,066 199,434	\$351,742 (147,527) 43,042 185 (2,665) 44,500 207,632 496,909
Industry Assessments Receivable 1,288,887 1,245,845 Materials Sales Receivable 185 0 Accrued Interest Receivable 8,807 11,472 Prepaid Expenses 74,868 30,368 Materials Inventory 407,066 199,434	43,042 185 (2,665) 44,500 207,632 496,909
Materials Sales Receivable 185 0 Accrued Interest Receivable 8,807 11,472 Prepaid Expenses 74,868 30,368 Materials Inventory 407,066 199,434	185 (2,665) 44,500 207,632 496,909
Accrued Interest Receivable 8,807 11,472 Prepaid Expenses 74,868 30,368 Materials Inventory 407,066 199,434	(2,665) 44,500 207,632 496,909
Prepaid Expenses 74,868 30,368 Materials Inventory 407,066 199,434	44,500 207,632 496,909
Materials Inventory 407,066 199,434	207,632 496,909
	496,909
Total Current Assets 6,672,422 6,175,513	
Noncurrent Assets:	
Property and Equipment, net 715,730 742,198	(26,468)
Software development in progress 0 18,806	(18,806)
Rent Deposits 0 2,828	(2,828)
Investments - Long Term 188,594 1,077,487	(888,893)
Total Noncurrent Assets 904,324 1,841,319	(936,995)
Deferred Outflows - Pensions 1,203,655 1,410,971	(207,316)
TOTAL ASSETS \$8,780,401 \$9,427,803	-\$647,402
LIABILITIES AND NET POSITION	
Current Liabilities:	
Accounts Payable and Accrued Liabilities \$38,247 \$117,259	(\$79,012)
Payroll Taxes and Benefits Payable 38,849 53,429	(14,580)
Accrued Salaries and Vacation 302,323 276,691	25,632
Total Current Liabilities 379,419 447,379	(67,960)
Noncurrent Liabilities:	
Deferred Pension Liabilities 2,947,208 2,757,440	189,768
PPP Loan Payable 0 698,092	(698,092)
	(000,002,
Total Liabilities 3,326,627 3,902,911	(576,284)
Deferred Inflows - Pensions 317,414 502,696	(185,282)
Net Position:	
Unrestricted 5,136,360 5,022,196	114,164
Total Liabilities and Net Position \$8,780,401 \$9,427,803	(\$647,402)

Dairy Council of California STATEMENTS OF ACTIVITIES AND CHANGES IN NET ASSETS

	2020-2021	2020-2021	Budget	Favorable	% of
	As of	As of	As of	(Unfavorable)	Budget
	6/30/2020	6/30/2021	6/30/2021	Variance	Expended
Revenues:			_		
Industry Assessments	\$6,406,513	\$6,478,500	\$6,432,000	\$46,500	101%
Sale of Materials	24,363	5,715	30,000	(24,285)	19%
Interest Income	70,005	47,006	70,000	(22,994)	67%
Unrealized Gain/(Loss) on Investments	44,999	(25,421)	0	(25,421)	N/A
Other Income-Miscellaneous	0	0	1,000	(1,000)	0%
Total Revenues	6,545,880	6,505,800	6,533,000	(27,200)	100%
Expenses:					
Program Services	5,662,074	5,485,849	6,004,573	518,724	91%
Research & Industry Relations	58,067	33,459	63,000	29,541	53%
Administration	943,907	872,328	975,555	103,227	89%
Total Expenses	6,664,048	6,391,636	7,043,128	651,492	91%
Change in Net Assets	(\$118,168)	\$114,164	(\$510,128)	\$624,292	-22%

SCHEDULE ONE

Dairy Council of California

PROGRAM SERVICES STATEMENTS OF EXPENSES

	2020-2021 As of	2020-2021 As of	Budget As of	Favorable (Unfavorable)	% of Budget
•	6/30/2020	6/30/2021	6/30/2021	Variance Variance	Expended
Personnel:	0,00,2020	0,30,2021	0/30/2021	Variance	Experided
Total Salaries	2,746,985	2,681,290	2,684,136	2,846	100%
Benefits & Payroll Taxes	1,294,633	1,334,436	1,026,638	(307,798)	130%
Total Personnel	4,041,618	4,015,726	3,710,774	(304,952)	108%
Materials:					
Materials - California	294,987	182,595	560,645	378,050	33%
Materials - Out of State	3,625	2,363	33,785	31,422	7%
Materials Distribution Costs	81,528	50,600	132,155	81,555	38%
Total Materials	380,140	235,558	726,585	491,027	32%
Program - Marketing:					
Marketing	219,948	178,718	203,475	24,757	88%
Communications	26,152	35,487	30,000	(5,487)	118%
Web Development	1,416	81,137	45,000	(36,137)	180%
•				(00)201)	
Total Program - Market	247,516	295,342	278,475	(16,867)	106%
Program - Other					
Development & Research	118,621	159,555	350,740	191,185	45%
Staff Development	26,192	28,607	29,600	993	97%
Travel	93,625	1,319	121,700	120,381	1%
-					-
Total Program - Other	238,438	189,481	502,040	312,559	38%
Total Program	485,954	484,823	780,515	295,692	62%
Allocated Expenses - Overhead	754,362	749,742	786,699	36,957	95%
Total Expenses	\$5,662,074	\$5,485,849	\$6,004,573	\$518,724	91%

SCHEDULE TWO

Dairy Council of California

RESEARCH & INDUSTRY RELATIONS

STATEMENTS OF EXPENSES

	2020-2021	2020-2021	Budget	Favorable	% of
	As of	As of	As of	(Unfavorable)	Budget
	6/30/2020	6/30/2021	6/30/2021	Variance	Expended
Industry Relations:					
Publications, Dev, & Dist	\$23,986	\$7,304	\$14,000	\$6,696	52%
Communications	21,888	21,283	20,000	(1,283)	106%
Meetings	12,193	4,872	29,000	24,128	17%
Total Industry Relations	58,067	33,459	63,000	29,541	53%
Total Expenses	\$58,067	\$33,459	\$63,000	\$29,541	53%

SCHEDULE THREE

Dairy Council of California

ADMINISTRATION

STATEMENTS OF EXPENSES

	2020-2021 As of	2020-2021 As of	Budget As of	Favorable (Unfavorable)	% of Budget
	6/30/2020	6/30/2021	6/30/2021	Variance	Expended
Personnel: Total Salaries	591,905	571,175	589,417	18,242	97%
Benefits & Payroll Taxes	231,435	227,122	203,683	(23,439)	112%
Total Personnel	823,340	798,297	793,100	(5,197)	101%
Administrative Services	37,633	30,307	31,900	1,593	95%
Board of Directors Meetings	26,081	2,988	82,120	79,132	4%
Human Resources	25,933	22,552	30,210	7,658	75%
Travel	15,525	2,885	22,170	19,285	13%
Allocated Expenses - Overhead	15,395	15,299	16,055	756	95%
Total Expenses	\$943,907	\$872,328	\$975,555	\$103,227	89%

SCHEDULE FOUR

Dairy Council of California

OVERHEAD

STATEMENTS OF EXPENSES

	2020-2021	2020-2021	Budget	Favorable	% of
	As of	As of	As of	(Unfavorable)	Budget
	6/30/2020	6/30/2021	6/30/2021	Variance	Expended
Expenses:					
Office Supplies & Services	\$36,498	\$35,000	\$58,570	\$23,570	60%
Audit & Accounting	33,388	37,324	33,000	(4,324)	113%
Bank Charges	1,126	518	1,200	682	43%
Data Base Support	52,577	875	57,000	56,125	2%
Data Base Redeisgn	50,641	49,385	7,800	(41,585)	633%
Network Support	35,549	35,268	35,268	0	100%
Technology Training	53,951	81,945	79,764	(2,181)	103%
Telephone	25,443	20,596	24,225	3,629	85%
Telephone - WAN	15,777	12,641	16,800	4,159	75%
Postage	1,562	1,837	1,150	(687)	160%
Rent	164,990	177,275	168,880	(8,395)	105%
Utilities	12,795	8,900	14,000	5,100	64%
Vehicle Maintenance	22,028	16,356	26,062	9,706	63%
Gasoline	25,186	7,830	24,000	16,170	33%
Insurance & Bonds	66,742	65,488	70,253	4,765	93%
Depreciation	79,018	158,427	41,908	(116,519)	378%
Marketing Branch	92,486	36,106	86,625	50,519	42%
Assessment Collections	0	9,400	18,800	9,400	50%
(Gain) Loss on Sale of Assets		9,870		(9,870)	
	\$769,757	\$765,041	\$765,305	\$264	100%
Note:					
Property & Equipment Purchases	0	0	37,450	37,450	0%